

# CQE Training & Consultancy Plt (Reg. No. : LLP0003668-LGN)

Registered Office: No. 46, Lorong Bintang, Taman Tasik Permai, 34000 Taiping, Perak. Malaysia.

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# CREATIVE 8D PROBLEM SOLVING METHODOLOGY (PUBLIC / IN-HOUSE TRAINING PROGRAMME)



# **Introduction**

There is an increasing awareness that problem solving skill among employees is an important and essential critical skill for organization success and to remain viable in today's very competitive business environment. Employee empowerment and involvement has made a breakthrough in employees' thinking to take responsibility for the processes that are under their control. However employees' today are plagued with increasing demands for attaining higher performance goals and sustaining performance that demands employees ability to solve problems and apply discretion where they do not normally do so until very recently.

The quality revolution has brought about increasing customers' demands and higher expectation to lower cost of production to maintain profitability. These twins conflicting objectives mean that the workforce including management personnel must constantly collaborate and deploy intelligence throughout the organization. This is necessitated by the need to co-opt the whole workforce in this collaborate process to deal with problematic issues that are being faced by all organizations with incessant rapidity. The workforces' improved capability to solve problem become a necessary requirements in any continuous improvement journey embarked by any organizations.

# **Objective**

Prepared by: Mr. Eddie Kuang

 ${f A}$ fter attending the course, participants should be able to :-

✓ Organized method of approaching a problem and the thinking habit that is essential to ensure a successful problem solving in the organization;

- ✓ Recognize the type of problem or failure and know how to apply the right tools to collect information and analyze the data for developing effective solution;
- ✓ Exposed to 8D Problem Solving Process and how 8D are used to support other systems;
- ✓ Applying effective Root Cause Analysis (RCA) in 8D problem solving process;
- ✓ Learn how to track, check and monitor the implementation by using a Problem Progress Report.

Also available as in-house programme.

**Scheme** 



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# **Contents**

### Day 1

- **↓** D1 : Use Team Approach
- **♣** D2 : Describe The Problem
  - ✓ Operational definition
  - ✓ Problem characteristics
  - ✓ Cause & effect diagrams
  - ✓ Optional actions
- → D3 : Implement and Verify Interim Containment Action (ICA)
  - ✓ Decide to use ICA
  - ✓ Decision criteria : Givens and Wants
  - ✓ Possible choices
  - ✓ Compare possible choices
  - ✓ Risk analysis
  - ✓ Final balanced choice

#### Day 2

- ♣ D5 : Choose and Verify PCA (Permanent Corrective Action)
  - ✓ Decision criteria
  - ✓ Team composition evaluation
  - ✓ List of PCA
  - ✓ Choice of PCA
  - ✓ Customer's Agreement
  - ✓ Re-evaluate ICA
  - ✓ Final PCA choice
- ♣ D6 : Implement Permanent Corrective Actions
  - ✓ Evaluate Team composition
  - ✓ Develop action plan
  - ✓ Identify and implement control
  - ✓ Implement actions of Step 2
  - ✓ On-going controls
  - ✓ Notify and formalize change actions

- D4: Define and Verify Root Cause
  - ✓ Comparative analysis
  - ✓ Possible causes
  - ✓ Likely causes
  - ✓ Verify root cause
  - ✓ Root Cause Analysis (RCA)



- **♣** D7 : Prevent Recurrence
  - ✓ Review history of the problem
  - Recommend changes and improvements
  - ✓ Develop and implement action plans
- **♣** D8 : Congratulate Your Team

8D Report

Summary

Glossary

# Who Should Attend

**P**roduction and Operation Executives, Engineers and Supervisors, Quality, Technical, Engineering and those involved in Project Improvement activities in any organization.



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# **Duration**

2 days

# **Training Methodology**

The program would be conducted by using the following materials / aids:-

- Course Note
- OHP / LCD
- **Group Activities**
- Lecturettes











